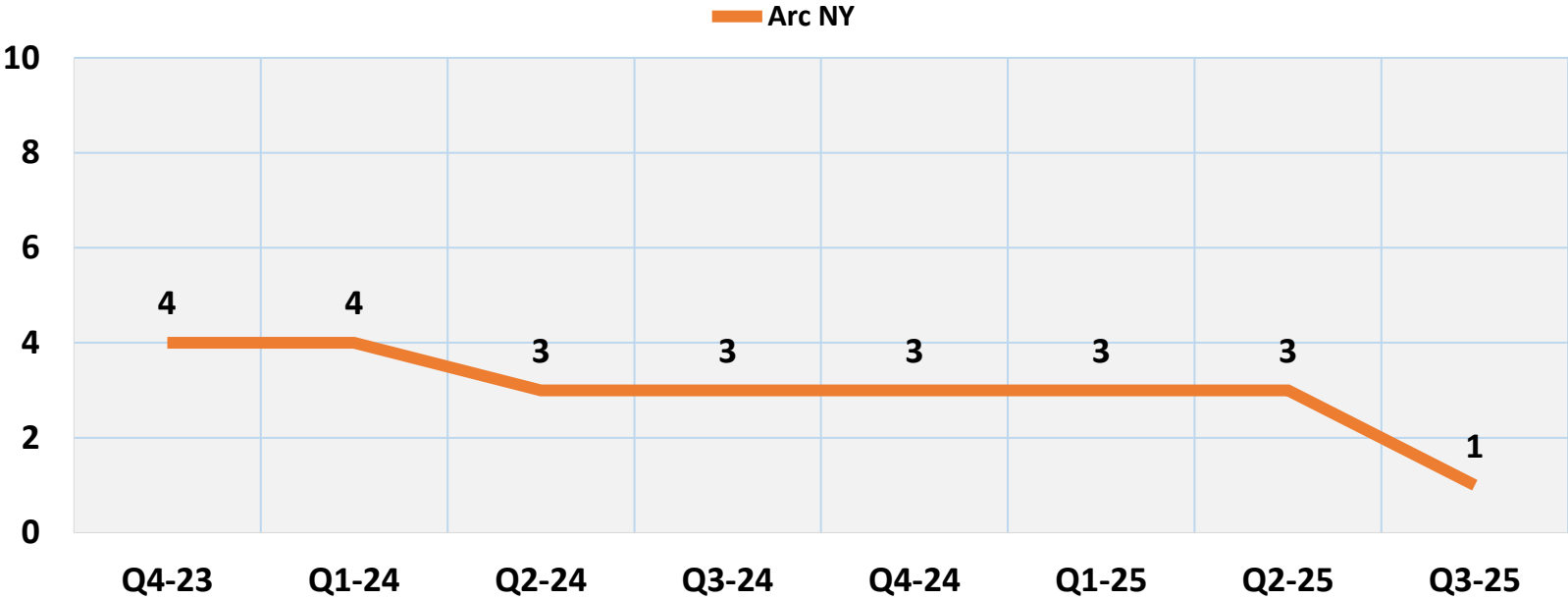


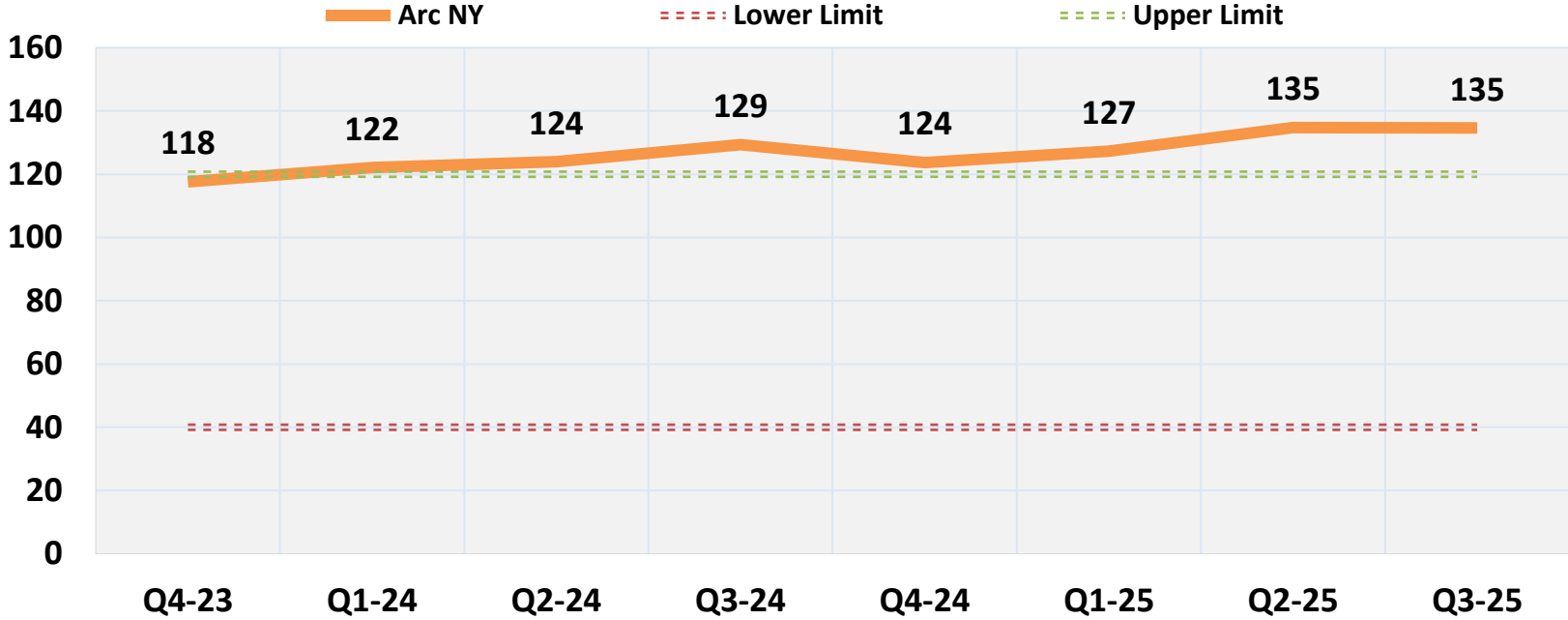


Financial Health –Detailed Metrics

FSRC MONITORED CHAPTERS



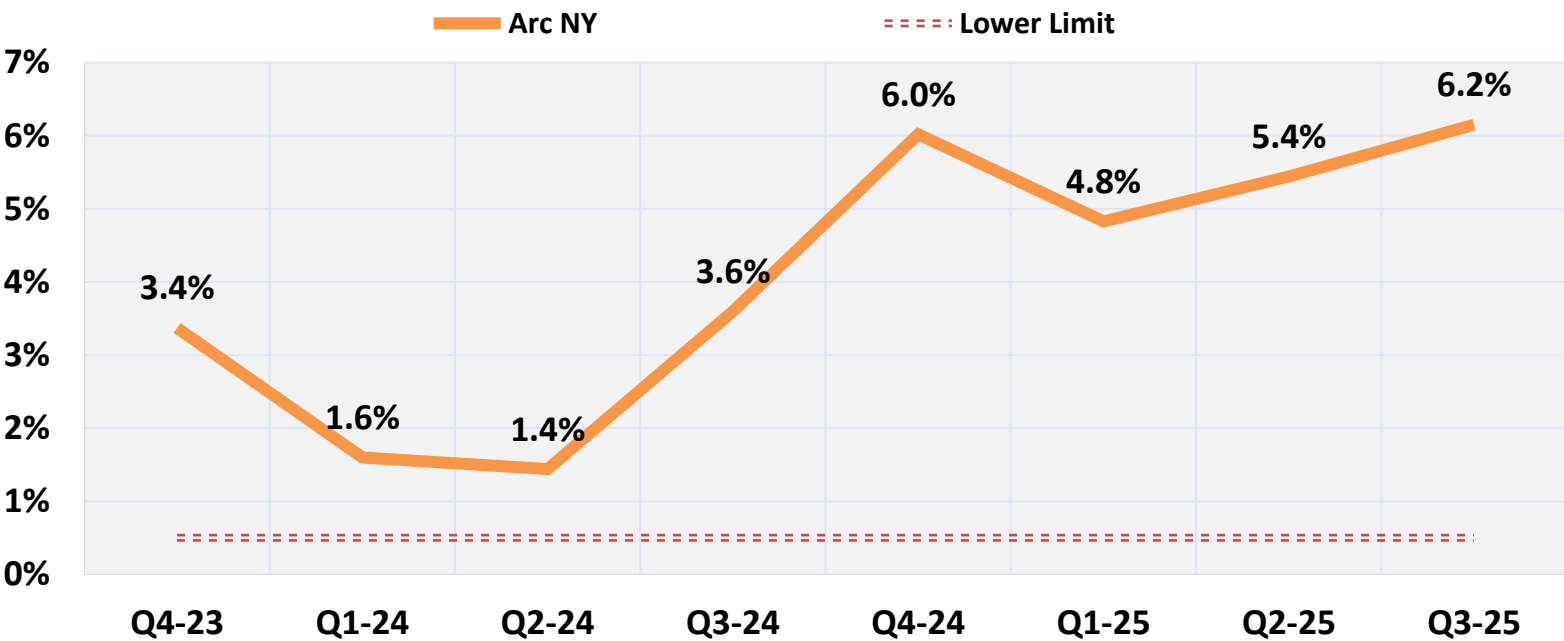
RESERVE DAYS (CONSOLIDATED)



Notes & Insights:

Note: As of 9/30/25, we exceeded the preferred range for the metrics presented as a direct result of a \$110M surplus. The large surplus is due to the 7/1/25 reimbursement rates, increasing aggregate program revenue across the organization. The Saratoga and Montgomery-Schenectady Chapters were approved for removal from FSRC monitoring, reducing the number of Chapters monitored to 1.

SURPLUS / LOSS RATIO



Goals & Limits: Based on established FSRC monitoring Benchmarks.

Hyperlinks (Ctrl-Click):



Finance Metrics (link TBD)